



HOUSTON POLICE DEPARTMENT

FY2026 Proposed Budget Workshop Presentation May 20, 2025

J. Noe Diaz, Jr. Chief of Police

T. E. Hardin Executive Chief

Rhonda Smith Deputy Director/CFO

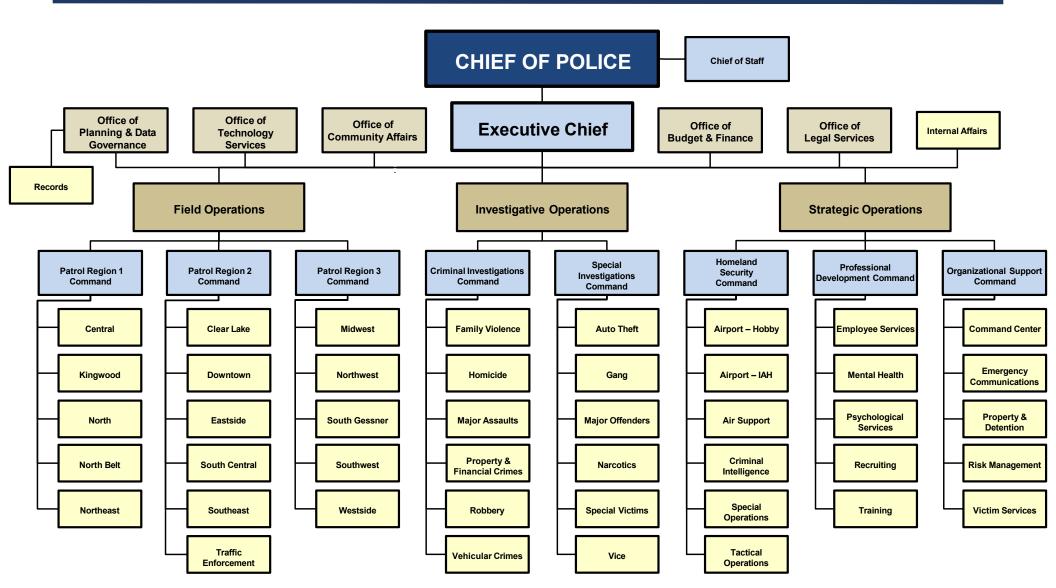
Table of Contents



Department Organization Chart	3
HPD Demographics	4
Strategic Guidance Alignment	5
Voluntary Municipal Employee Retirement Payout	Option 6
Department Restructure	7
HPD Revenues	8
HPD Grants	12
HPD Expenditures	13
HPD Sustainability	29
HPD FY24 Accomplishments	30
Appendix	38

HPD Organizational Structure





Source: Office of the Chief of Police | Effective: 05/03/25

HPD At a Glance

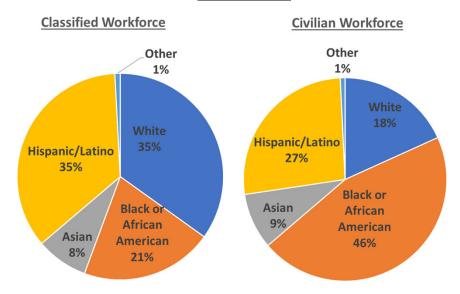
(as of Apr. 30, 2025)



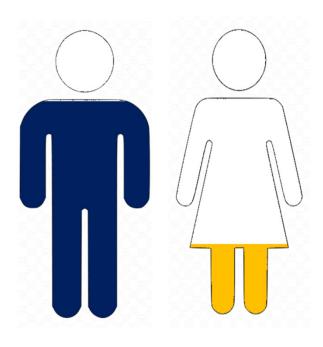
General Information

	TOTAL
Classified Personnel (April 2025)	5241
Civilian Personnel (April 2025)	910
Cadets (April 2025)	172
Police Stations	15
Canines	49
Mounted Unit Horses	34
Fleet Maintained (Helicopters)	9
Fleet Maintained (Airplanes)	1
Fleet Marked Vehicles	1,735
Fleet Unmarked Vehicles	1,957
ATVs (Patrol)	20
ATVs (Utility)	47
City of Houston Population (2024 COH Planning Dept)	2,390,125

Ethnicity



Total Staffing



MALE 75% FEMALE 25%

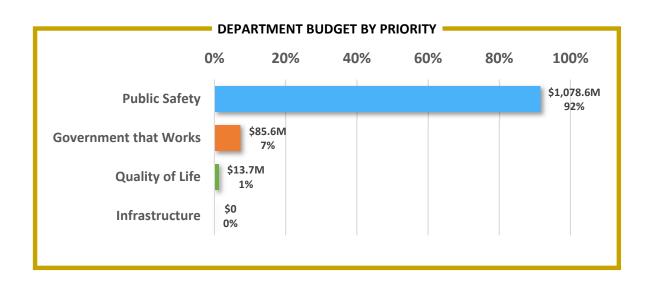
Strategic Guidance Alignment



Objective

The tables below summarizes HPD's alignment to the Mayor's defined Priorities and Initiatives as defined in his strategic guidance. All programs align to a mayoral priority and the overall department budget is broken down as such.

Public	Safety	Quality of Life	Government That Works
Police Patrol	Homeland Security/Special Events	Community Outreach & Victim Services	Administrative Services
Mental Health	Traffic Enforcement		
Training	Employee Services/Wellness		
Investigations	Strategic Operations		
Joint Processing Center	Airport Systems		



Voluntary Municipal Employee Retirement Payout Option (VMERPO)



Number Eligible for VMERPO	Number Accepting Option	% Accepting
272	70	26%

Reductions Included in Proposed Budget											
Number of Employees Value of Reduction											
Eligible Positions Accepting Offer before April 20 th	70	\$6,577,122									

Note: Civilian staff from consolidated divisions (Office of Budget & Finance, Office of Technology Services, and Employee Services Division) are excluded from the eligible count

Proposed Department Restructure



Optimizing Operations & Workforce Structure

Streamlining Operations

- *Flattening Organizational Structure:* Reducing management layers from 11 to 7 will accelerate decision-making, improve accountability, and reduce duplication of oversight roles.
- Reorganizing Workflows: Align similar functions within job families to reduce fragmentation and increase operational efficiency.
- **Technology-Driven Processes:** Deploy digital tools to automate administrative functions and reduce manual workload on frontline staff and supervisors.
- Centralized Support Functions: In Q1/Q2 of 2025, HPD consolidated back-office operations (ESD, IT, Finance) for better resource utilization and consistency.

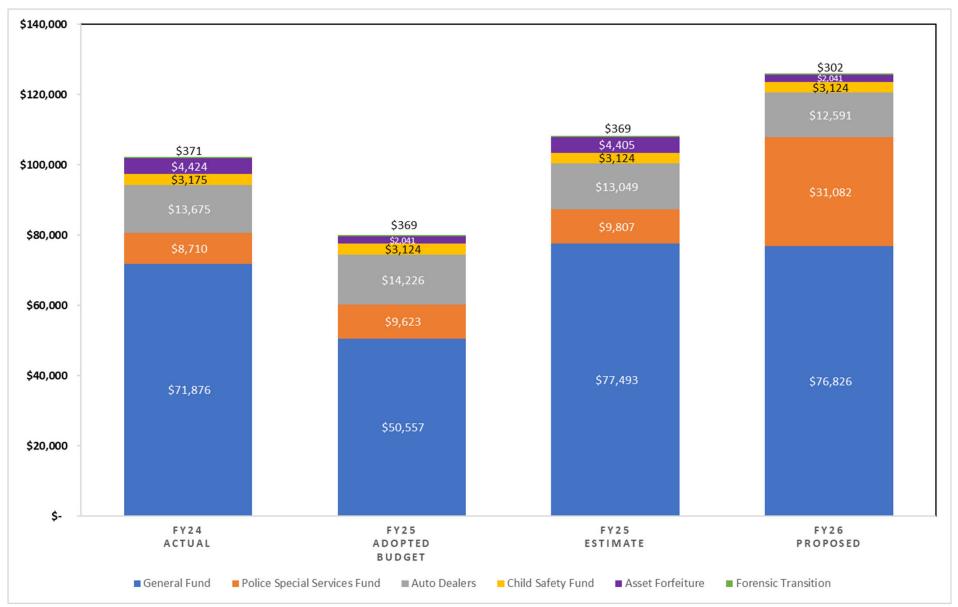
Span of Control and Departmental Layers										
Metric	Current State	Proposed State								
Average Span of Control	5.37	6 - 8								
% Manager/Supervisors with Less than 4 Direct Reports	31%	15%								
Layers of Management	11	7								

Note: Despite a lower overall headcount compared to peer cities, HPD departments maintain a lean base pay cost structure—less costly than the benchmark average observed across comparable municipalities.

Revenue by Fund

[\$ in thousands]





Revenue by Fund [\$ in thousands]



Fund	FY24 Actual				FY25 Adopted Budget		FY25 Estimate		FY26 Proposed			Variance '26 Proposed / 'Y25 Estimate	% Change
General Fund	\$	71,876	\$	50,557	\$	77,493	\$	76,826	\$	(667)	-1%		
Police Special Services Fund	\$	8,710	\$	9,623	\$	9,807	\$	31,082	\$	21,275	217%		
Auto Dealers	\$	13,675	\$	14,226	\$	13,049	\$	12,591	\$	(458)	-4%		
Child Safety Fund	\$	3,175	\$	3,124	\$	3,124	\$	3,124	\$	-	0%		
Asset Forfeiture	\$	4,424	\$	2,041	\$	4,405	\$	2,041	\$	(2,364)	-54%		
Forensic Transition	\$	371	\$	369	\$	369	\$	302	\$	(67)	-18%		
Total	\$	102,231	\$	79,940	\$	108,247	\$	125,966	\$	17,719	16%		

Revenue by Program All Funds [\$ in thousands]



Program	FY24 Actual	FY25 Adopted Budget	FY25 Estimate	FY26 Proposed	Variance 26 Proposed/ 25 Estimate	% Change
Police Patrol	\$ 1,670	\$ 1,628	\$ 1,759	\$ 1,769	\$ 10	1%
Homeland Security/Special Events	\$ 2,822	\$ 2,889	\$ 3,381	\$ 24,092	\$ 20,711	613%
Investigations	\$ 25,241	\$ 24,948	\$ 26,136	\$ 23,244	\$ (2,892)	-11%
Airport Systems	\$ 38,239	\$ 42,397	\$ 42,441	\$ 42,491	\$ 50	0%
Traffic Enforcement	\$ 25,438	\$ 1	\$ 25,671	\$ 26,273	\$ 602	2%
Joint Processing Center Unit	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Training	\$ 778	\$ 393	\$ 816	\$ 386	\$ (430)	-53%
Employee Services/Wellness	\$ -	\$ 1	\$ -	\$ 1	\$ 1	0%
Mental Health	\$ 296	\$ 527	\$ 427	\$ 426	\$ (1)	0%
Strategic Operations	\$ 3,996	\$ 3,774	\$ 4,065	\$ 3,786	\$ (279)	-7%
Community Outreach & Victim Services	\$ 3	\$ 3	\$ 4	\$ 4	\$ -	0%
Administrative Services	\$ 3,748	\$ 3,379	\$ 3,547	\$ 3,494	\$ (53)	-1%
Total	\$ 102,231	\$ 79,940	\$ 108,247	\$ 125,966	\$ 17,719	16%

Revenue Highlights



Revenue Highlights

General Fund:

> (\$667K) net decrease primarily attributed to FY2025 funds from FEMA for expenses related to the Derecho Cat B storm (May 2024) not anticipated in FY2026.

Police Special Services Fund:

> \$21M increase relates to the anticipated 2026 World Cup Soccer Game and associated events reimbursements to be held in FY2026.

Auto Dealers Fund:

> (\$458K) decrease primarily driven by the value of unclaimed vehicles sold at auction.

Asset Forfeiture Funds:

➤ The FY25 revenue of \$1.7 million is solely from the state of Texas. In accordance with federal guidelines, anticipated shared funds from the Department of the Treasury and the Department of Justice are not allowable and cannot be included in the budget in advance.

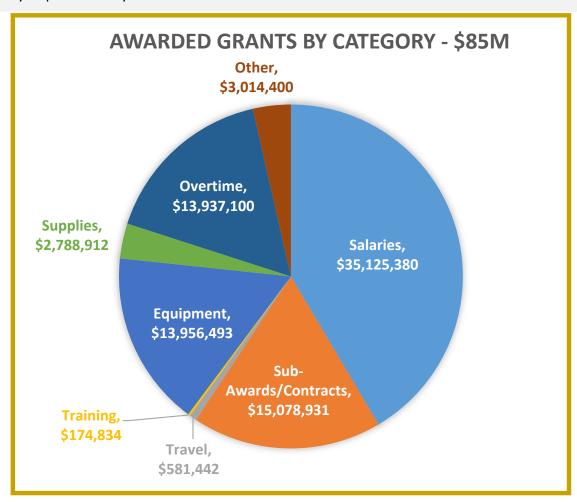
Forensic Transition Fund:

The revenue is a direct offset of expenditures. Reimbursement from Houston Forensic Science Center for City employees that provide services and are managed by HFSC.

HPD Grants Impact

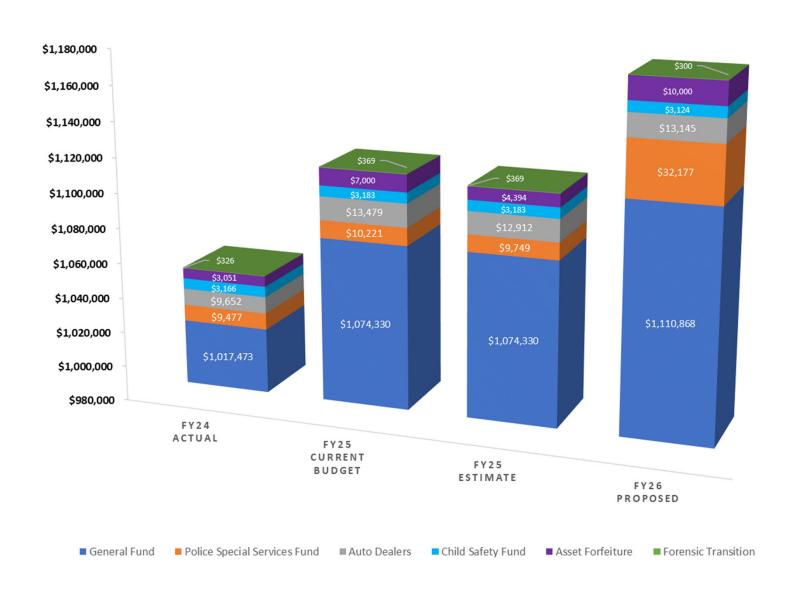


The Houston Police Department has significantly benefitted from grants, with a total impact of \$85 million. These funds have supported a wide range of critical needs, including overtime pay, supplies, salaries, subawards, travel, and specialized training. Grants have also enabled HPD to acquire essential equipment, enhancing the department's operational capabilities and ensuring better service to the community. This financial support has played a key role in bolstering HPD's efficiency, improving officer development, and expanding its ability to address a variety of public safety concerns.



Expenditures by Fund [\$ in thousands]





Expenditures by Fund [\$ in thousands]

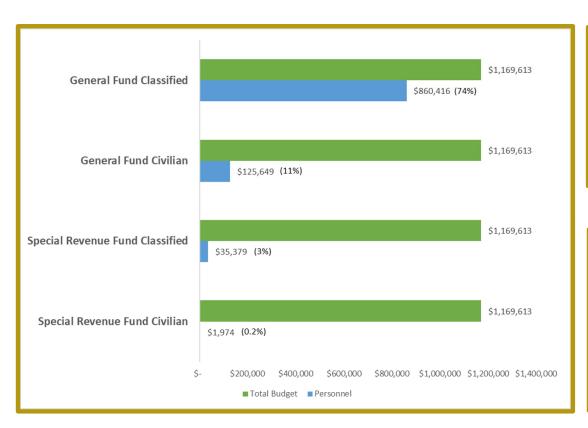


Fund	FY24 Actual	FY25 Current Budget		FY25 Estimate	FY26 Proposed	Variance FY26 Proposed/ FY25 Current		% Change
General Fund	\$ 1,017,473	\$ 1,074,330	\$	1,074,330	\$ 1,110,868	\$	36,538	3%
Police Special Services Fund	\$ 9,477	\$ 10,221	\$	9,749	\$ 32,177	\$	21,956	215%
Auto Dealers	\$ 9,652	\$ 13,479	\$	12,912	\$ 13,145	\$	(334)	-2%
Child Safety Fund	\$ 3,166	\$ 3,183	\$	3,183	\$ 3,124	\$	(59)	-2%
Asset Forfeiture	\$ 3,051	\$ 7,000	\$	4,394	\$ 10,000	\$	3,000	43%
Forensic Transition	\$ 326	\$ 369	\$	369	\$ 300	\$	(69)	-19%
Total	\$ 1,043,145	\$ 1,108,582	\$	1,104,937	\$ 1,169,614	\$	61,032	6%

Personnel vs. Non-Personnel [in thousands]



Personnel Breakdown



Non-Personnel Breakdown

General Fund		
Supplies	\$ 5,320	0%
Services	\$ 33,114	3%
Non-Capital	\$ 20	0%
Capital	\$ 40	0%
Restricted Account	\$ 86,308	8%
Total	\$ 124,802	11%

Special Revenue Fund		
Supplies	\$ 1,439	2%
Services	\$ 9,135	16%
Debt Services	\$ 2,750	5%
Non-Capital	\$ 5,429	9%
Capital	\$ 1,900	3%
Restricted Account	\$ 738	1%
Total	\$ 21,391	36%

Expenditure by Program All Funds [\$ in thousands]



Program	FY24 Actual	FY25 Current Budget	FY25 Estimate	FY26 Proposed	Variance 26 Proposed/ Y25 Current	% Change
Police Patrol	\$ 385,836	\$ 408,912	\$ 407,538	\$ 413,796	\$ 4,884	1%
Homeland Security/Special Events	\$ 56,688	\$ 56,547	\$ 56,228	\$ 73,135	\$ 16,588	29%
Investigations	\$ 214,143	\$ 236,315	\$ 234,569	\$ 228,455	\$ (7,860)	-3%
Airport Systems	\$ 34,912	\$ 37,276	\$ 37,276	\$ 38,738	\$ 1,462	4%
Traffic Enforcement	\$ 25,438	\$ 27,282	\$ 27,282	\$ 26,263	\$ (1,019)	-4%
Joint Processing Center Unit	\$ 24,774	\$ 20,103	\$ 20,103	\$ 15,500	\$ (4,603)	-23%
Training	\$ 37,470	\$ 40,846	\$ 40,807	\$ 37,161	\$ (3,685)	-9%
Employee Services/Wellness	\$ 63,189	\$ 67,160	\$ 67,160	\$ 63,951	\$ (3,209)	-5%
Mental Health	\$ 6,732	\$ 7,018	\$ 6,990	\$ 6,958	\$ (60)	-1%
Strategic Operations	\$ 137,600	\$ 156,060	\$ 156,160	\$ 166,308	\$ 10,248	7%
Community Outreach & Victim Services	\$ 13,653	\$ 14,564	\$ 14,562	\$ 13,747	\$ (817)	-6%
Administrative Services	\$ 42,710	\$ 36,499	\$ 36,262	\$ 85,602	\$ 49,103	135%
Total	\$ 1,043,145	\$ 1,108,582	\$ 1,104,937	\$ 1,169,614	\$ 61,032	6%

Note: Administrative Services Program includes \$49M adjustment for meet and confer increase in FY26

Police Patrol



Priority: Public Safety

FY2026 FTE Count: 3,082.9

Program Description

The Police Patrol Program is comprised of HPD's Patrol Regions 1, 2 and 3 Commands. Each command is responsible for the oversight and operations of patrol within the City of Houston, pertaining to each command's region. Police Patrol plays an important role in public service by responding to incidents and deterring and preventing crimes throughout the City of Houston.

Significant Budget Items

- Includes funding for classified pay increases
- Violent crime reduction initiative not included in FY26

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$407,650
Asset Forfeiture	\$4,380
Police Special Services	\$1,767
Total	\$413,797

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Maintain average response time for police calls for service (priority 1 calls).	6.1	6.2	6.0	5.5	Minutes
Maintain average response time for police calls for service (priority 2 calls).	11.5	12.0	12.0	11.5	Minutes

Homeland Security/Special Events



Priority: Public Safety

FY2026 FTE Count: 282.5

Program Description

The Homeland Security/Special Events program leads planning and coordination of all department activities associated with preventing, protecting against, responding to, and recovering from intentional acts of terrorism and accidental/natural catastrophic incidents. This program operates in conjunction with other local, state, and federal law enforcement partners, other local government officials, emergency responders from all disciplines in the Houston metropolitan region and private sector critical infrastructure stakeholders. This program also assists with the coordination of all special events within the COH and staffs police resources for all city-sponsored special events.

Significant Budget Items

- Includes funding for classified pay increases
- Major events include Houston Marathon, Thanksgiving Day Parade, Houston Rodeo, Texans games, 2026 FIFA World Cup preparation, etc.

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$49,100
Police Special Services	\$24,035
Total	\$73,135

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Increase Mounted Patrol community service events annually.	286	171	310	N/A	Annual Events
Increase Mounted Patrol deployments and community service events annually.	N/A	N/A	N/A	400	Annual Events
Maintain response capabilities to special events annually.	405	183	400	350	Annual Events
Maintain ship channel patrol hours annually	1,014	769	1,150	1,150	Annual Hours

Investigations



Priority: Public Safety

FY2026 FTE Count: 1,400.4

Program Description

The Investigations Program has citywide responsibility for delivering a diverse array of specialized investigative police services to Houston and the surrounding area. In addition to combining the Criminal Investigations and Special Investigations Commands, this program is also responsible for the review and verification of all gang-related crimes in Houston (Gang Division) and investigates allegations of misconduct against HPD employees by acting as a fact-finding entity with a three-fold purpose to protect the public, protect the department, and to protect the employee (Internal Affairs Division).

Significant Budget Items

- Includes funding for classified pay increases
- \$1.6M in vehicle leasing annually

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$204,661
Asset Forfeiture	\$5,361
Auto Dealers	\$10,395
Forensic Transition	\$300
Police Special Services	\$4,989
Total	\$225,706

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Reduce National Incident Based Reporting System (NIBRS) crimes against persons	61,727	49,256	60,000	60,000	Annual Crimes Against Person
Reduce National Incident Based Reporting System (NIBRS) crimes against property	138,371	97,252	135,000	125,000	Annual Crimes Against Property
Reduce National Incident Based Reporting System (NIBRS) crimes against society	13,178	10,529	15,000	13,000	Annual Crimes Against Society
Transparency in critical incidents. Percentage of body worn camera released within 30 days of incident	100%	100%	100%	100%	Annual Percentage

Airport Systems



Priority: Public Safety

FY2026 FTE Count: 213.7

Program Description

The Airport Systems program consists of IAH Airport Patrol (based at IAH Airport), Hobby Airport Patrol (based at HOU Airport), and surrounding areas. Airport Systems consist of 24/7 police support by patrolling passenger screening checkpoints, boarding gates, and remaining terminals for possible breaches of security, weapons, bomb threats and any other threats to safety and security.

Significant Budget Items

 Includes funding for classified pay increases

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$38,738
Total	\$38,738

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Decrease annual auto thefts and burglaries on airport and surrounding properties.	481	197	400	300	Annual Auto Thefts/Burglaries
Decrease response time to priority 3 calls (suspicious package/person/vehicles, non-hazardous property, disturbances, missing persons, parole violators, trespassers, etc.) at IAH (minutes)	11.9	12.4	6.0 to 18.0	6.0 to 18.0	Minutes

Traffic Enforcement



Priority: Public Safety

FY2026 FTE Count: 175.0

Program Description

The Traffic Enforcement program works to protect the safety of the public by enforcing laws to curtail unsafe/illegal driving practices. Units include the DWI Task Force, Mobility Response Team, Motorcycle Detail, Radar Task Force, and Highway Interdiction.

Significant Budget Items

- Includes funding for classified pay increases
- Expenses reimbursed by METRO for traffic enforcement

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$26,263
Total	\$26,263

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Increase highway interdictions to reduce criminal activity.	40	48	90	75	Annual Interdictions
Increase traffic enforcement and mobility management in high-incident areas.	39,039	28,256	100,000	50,000	Annual Contacts
Reduce percentage of vehicle, bicycle, and pedestrian fatalities.	60.41%	7.67%	25%	N/A	Annual Percentage Decrease

Joint Processing Center Unit



Priority: Public Safety

FY2026 FTE Count: 0.0

Program Description

The Joint Processing Center (JPC) is a shared service managed by Harris County that is responsible for the booking and processing of all prisoners arrested by the Houston Police Department as well as facilitating all necessary investigative holds on such prisoners.

Significant Budget Items

- HPD's portion of the Joint Processing Center contract is \$14M annually
- Note: Initiate Oversight Committee to renegotiate financial and operational terms

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$15,500
Total	\$15,500

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Harris County average processing time at the JPC to service HPD arrests.	28	33	20	30	Average Minutes to Process
Reduce DWI technicians' processing time.	369	354	200	300	Average Minutes to Process

Training



Priority: Public Safety

FY2026 FTE Count: 293.7

Program Description

The Training program is responsible for directing, supervising, counseling, and managing cadets during their training at the Police Academy. In addition, this program is also responsible for recruiting applicants, conducting background investigations, and making recommendations to the Chief of Police regarding the suitability of applicants; continuing education through inservice training for current employees.

Significant Budget Items

- Includes funding for classified pay increases
- Pay increases for Cadets to \$52K annualized

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$36,667
Police Special Services	\$494
Total	\$37,161

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Maximize police cadet class count.	95%	62%	100%	100%	Annual Percent of Class Filled
Meet percentage of Texas Commission On Law Enforcement (TCOLE) legally required pass rate on all attempts for police cadets.	95%	99%	85%	98%	Annual Percentage
Complete mandated training courses for all HPD personnel.	71%	38%	100%	100%	Annual Completion Rate

Employee Services/Wellness



Priority: Public Safety

FY2026 FTE Count: 54.8

Program Description

The Employee Services/Wellness program is responsible for psychological evaluation services, department-wide employee wellbeing, managing employee benefits, hiring and promotions, processing performance evaluations, and job postings. This program also includes 4 voluntary separation and retirement programs known as Phase Down options, for officers' distribution of sick, vacation, and compensatory time leave balances.

Significant Budget Items

- Includes funding for classified pay increases
- \$1.5M for Employment Program for Retired Officers (EPRO)
- Civilian Hiring Unit of Employee Services Division to be consolidated into City HR effective FY2026.

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$63,951
Total	\$63,951

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Increase Peer Support mentors annually.	210	198	210	198	Annual Mentors
Increase Psychological Service appointments for employee wellness.	7,354	5,613	6,000	9,000	Annual Appointments
Maintain number of volunteers for Police and Clergy Alliance (PACA) annually	79	82	85	85	Annual Volunteers

Mental Health



Priority: Public Safety

FY2026 FTE Count: 42.0

Program Description

The Mental Health Program provides assistance to consumers through various program, some of which include, the Crisis Intervention Response Team, Homeless Outreach Team, Crisis Intervention Training, Clinician Officer Remote Evaluation and the Chronic Consumer Stabilization Initiative.

Significant Budget Items

- Includes funding for classified pay increases
- Note: HPD anticipates ARPA funding through Jan. 2026
- 6 ARPA funded classified positions (6 Crisis Intervention Response Team (CIRT))

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$6,530
Police Special Services	\$428
Total	\$6,958

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Increase daily outreach to homeless communities and individuals.	8,060	6,739	9,000	9,500	Annual Contacts
Respond to calls taken related to city-wide mental health crisis (CIT) annually.	6,198	4,959	5,000	7,000	Annual Calls
Reduce number of chronic consumer repeat calls.	226	46	100	50	Annual Calls
Reduce number of officer responses to non-law- enforcement events.	4,551	3,000	3,000	4,000	Annual Events

Strategic Operations



Priority: Public Safety

FY2026 FTE Count: 602.8

Program Description

The Strategic Operations program is responsible for ensuring the effective and efficient operation and use of resources by its divisions. Divisions included in this program are Records, Technology Services, Planning and Data Governance, Support Services Command, Investigative and Special Operations, Organizational Development Command, Emergency Communications, Patrol Operations, Command Center, Property, and Fleet Management.

Significant Budget Items

- Includes funding for classified pay increases
- Office of Technology Services is now consolidated into HITS beginning FY26.

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$165,954
Police Special Services Fund	\$354
Total	\$166,308

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Maintain error rate below 3% on all police reports submitted in NIBRS.	1%	0.4%	3%	1%	Annual Percentage
Maintain percentage of property submitted in under 30 minutes.	94%	92%	90%	95%	Annual Percentage

Community Outreach & Victim Services



Priority: Quality of Life

FY2026 FTE Count: 105.4

Program Description

Community Outreach & Victim Services programs are relational policing initiatives designed to facilitate public safety throughout greater Houston. Victim services programs provide resources and referrals that facilitate healing and restoration for crime victims, based on their specific needs. Outreach programs focus on crime prevention, community service, youth services, and encourage positive interactions between law enforcement and the greater Houston community.

Significant Budget Items

- Includes funding for classified pay increases
- 3 out of 8 ARPA funded positions incorporated into the General Fund

FY26 Prop Budget by Fund [\$ in thousands]

General Fund	\$13,696
Asset Forfeiture	\$40
Police Special Services	\$10
Total	\$13,746

Performance

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Increase community outreach program participation.	155,103	210,726	100,000	200,000	Annual Participants
Increase Domestic Abuse Response Team (DART) service calls.	4,943	3,413	4,500	5,000	Annual Calls
Increase Positive Interaction Program (PIP) participation.	10,400	3,480	800	6,000	Annual Participants

27

Administrative Services



Priority: Sound Financial Management

FY2026 FTE Count: 133.4

Program Description

The Administrative Services program provides support for leadership and executive support from the Office of Budget and Finance, Legal Services, Risk Management, GSD Liaison, and Organizational Development.

Significant Budget Items

- Includes funding for classified pay increases
- Includes \$50M meet and confer contingency
- Office of Budget and Finance to be consolidated into City Finance beginning FY2026

FY26 Prop Budget by Fund [\$ in thousands]

Total	\$85,602
Police Special Services	\$100
Child Safety	\$3,124
Asset Forfeiture	\$220
General Fund	\$82,158

Performance

Measure Name	FY24 Actual	FY25 Progress (Q3)	FY25 Target	FY26 Target	Target Context
Maintain public information requests response time	11.71	7.05	10	10	Annual Average Days
Perform divisional process audits annually	74	67	50	50	Annual Audits
Expenditures Adopted Budget vs Actual Utilization	100%	%	98%	98%	Percentage of Budget Utilized
Revenues Adopted Budget vs Actual Utilization	144%	%	100%	100%	Percentage of Budget Utilized

Note: public information requests response time excludes BWC requests

Sustainability



Staffing

- Overtime requirements annually
- Civilian Staffing

Capital Improvements

- Marked vehicles -\$24M needed annually
- Aircraft parts/repairs -\$1M needed annually

In-Car Cameras

• ~650 additional needed = \$10M

Automatic License Plate Reader (ALPR) Cameras

• \$700K needed annually

Microsoft (Azure, SCE, Unified Support)

• \$1.8M needed annually

Other Technology Enhancements, etc.

- RMS Deployment
- TeleStaff
- Body Worn Cameras

Verizon Mobile (post-CARES)

• \$2.5M needed annually

Currently funded through personnel attrition & supplemental one-time funding requests

As attrition stabilizes, new funding sources must be identified

Technology is becoming more prevalent in policing, which requires additional funding







New Leadership

Appointed J. Noe Diaz, Jr. as the new Chief of Police, bringing fresh strategic vision to the department.



Recruiting

In September 2024, cadet pay was increased to \$52,000, along with a \$1,000 firearm stipend and a one-time \$5,000 incentive for completing the academy and earning TCOLE certification. During FY25, the department participated in nearly 300 recruiting events, generating over 2,400 applicant contacts.



Differential Response Team

Launched city-wide DRT addressing quality of life concerns, leading to criminal arrests, citations, and improved traffic safety.



Family Violence Division

Established dedicated resources to investigate domestic violence cases, strengthening our response to these critical incidents.

Jacyto Ba



Vehicular Crimes Enhancement

Enhanced capabilities of 17 crash line investigators through Texas A&M's Intermediate Collision Investigation course.



Public Safety & Event Support

1 Emergency Response

Delivered critical police services during major weather emergencies, including Hurricane Beryl and Winter Storm Enzo.

Major Events

Ensured safety at the Chevron Houston Marathon, Houston Livestock Show and Rodeo, and Tour de Houston.

Sports Security

Managed public safety at sporting events for the Texans, Rockets, and Astros, including playoff games.

Public DemonstrationsSuccessfully maintained order during both scheduled and unscheduled demonstrations throughout the city.







Community Engagement & Support Services

Our community engagement efforts reached 235,000 residents and businesses in Houston through youth programs, educational initiatives, and direct community outreach. HPD delivered youth programs in nearly 100 schools across the Houston area, impacting around 3,000 students each month in classrooms, while also reaching an additional 1,500 youth through after-school and outreach activities. We distributed holiday meals to 500 families directly and collaborated with local organizations such as the Asian American Peace Officers Association, Houston Food Bank, and Thanksgiving Super Feast to provide over 47,000 additional meals to the community.

235,000 Residents Reached

Houston residents and businesses engaged through various programs and liaison efforts

3,000 Monthly Youth

Students reached monthly in classrooms through educational programs

47,500+ Meals Distributed

Holiday meals provided to families directly and through community partnerships

1000 Schools Served

Schools across Houston where HPD operated youth programs



Investigative Excellence

Case Management Improvements

Revamped Standard Operating Procedures across all investigative divisions, implementing first and second-level review of incoming cases.

Internet Crimes Against Children

Houston Metro ICAC Task Force initiated 6,779 investigations, conducted 371 proactive investigations, made 307 arrests, and rescued 33 child victims.

Special Victims Division

Filed 1,196 felony charges in 2024, marking a 30.9% increase from the previous year through strengthened investigative efforts.

Auto Crimes Task Force

Secured grant funding for 190 additional License Plate Recognition cameras, aiding in suspect identification across multiple crimes.





Specialized Divisions and Operational Improvements

Narcotics Evidence Receiving

Achieved major improvements in operational efficiency through strategic partnerships with Harris County District Attorney's Office and Houston Forensic Science Center. Streamlined identification and disposal processes for narcotic evidence, reducing storage durations and departmental costs. Received \$200,000 donation from HCDAO supporting enhanced public safety.

Mental Health Division

Homeless Outreach Team made over 8,000 client contacts, resulting in nearly 3,500 service acceptances, including 600 shelter placements and 60 permanent housing placements. Crisis Call Diversion Program diverted over 4,500 calls, with 1,600 routed to Mobile Crisis Outreach Team instead of patrol.

Risk Management

Coordinated ISO Surveillance Audits for nine divisions, including Emergency Communications, Property & Detention, Records, and Mental Health. These third-party audits maintain ISO certification and demonstrate compliance with international standards in service delivery and operational consistency.



Recruiting and Victim Support Services

Recruiting Initiatives

- In September 2024, cadet pay was increased to \$52,000, along with a \$1,000 firearm stipend and a one-time \$5,000 incentive for completing the academy and earning TCOLE certification.
- The department attended nearly 300 recruiting events during FY25, resulting in over 2,400 applicant contracts.
- Received a \$75,000 FY24 Community Policing
 Development Microgrant to support the 30x30
 initiative and enhance online recruitment via social
 media.

Victim Support Services

- Victims Services Division provided comprehensive support to over 24,600 adult victims of violent crime, including emotional and safety services.
- Domestic Abuse Response Team (DART) provided on-scene needs and safety assessments to nearly 7,000 victims and follow-up outreach to over 3,500 victims.
- Coordinated emergency shelter for over 180 victims fleeing Intimate Partner Violence situations and referred almost 100 IPV victims for on-scene domestic violence forensic exams.



Technology and Future Readiness

Air Support Division

Expanded flight capabilities by acquiring additional drones, including a tethered drone for enhanced public safety at large-scale events.





Command Center

Enhanced capabilities through equipment upgrades in the Real Time Crime Center, improving response coordination.

2026 FIFA World Cup

Preparing technological capabilities to play a critical role in public safety operations during the upcoming global sporting event.





Technology Services

Began transitioning the Office of Technology Services under the City's Information Technology Services Department for improved efficiency.

These technological advancements ensure HPD remains at the forefront of modern policing. While structural management changes are occurring, our commitment to public safety technology priorities remains unwavering, ensuring our services stay responsive and integrated within the City's broader IT strategy.



QUESTIONS?





Appendix

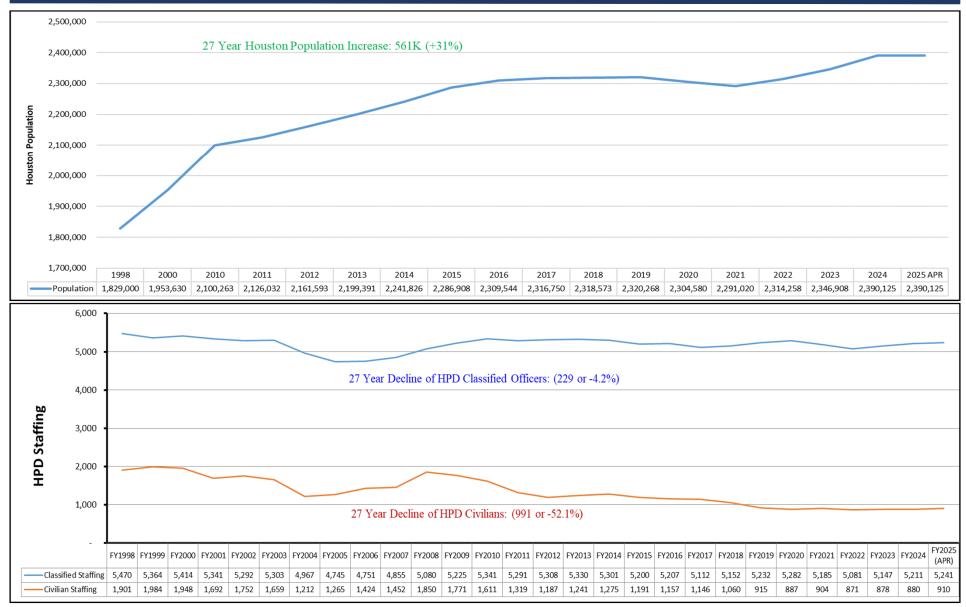




COH & HPD Growth Comparison	40
Graduating Cadets vs. Attrition	41
Historical Operations Adjustments	42
FY26 Requested Appropriations	43
HPD Cost Center Roll Up	44
Restricted Account Detail	45

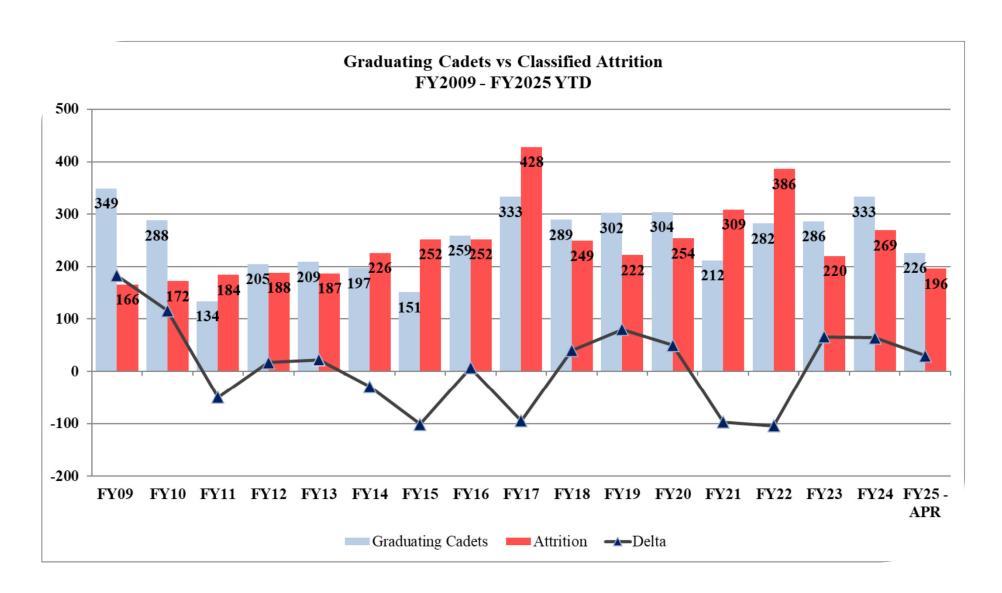






Graduating Cadets vs. Attrition







Historical Operations Adjustments

Description	Comments
Centralization	• Payroll (2011) • Fleet (2012)
Transfer & Reassignment	 Jail Operations to Joint Processing Center – Eliminate Jail Positions (2019) Forensic Activity to Forensic Science Center (2014) Neighborhood Protection Department (2012) Anti-Gang Division to Mayor's Office (2009, 2012) Office of Inspector General (2011)
Program Elimination	 Red Light Camera Program Jail Operations – Layoff Jail Attendant Positions Civilian Layoffs (2004, 2011)
Classified Overtime Reductions	 \$11.4M Reduction (2010) \$4.3M Reduction (2011) \$7.4M Reduction (2018)
Mandated Budget Reductions	 \$5.8M (1%) Reduction – FY2010 \$1.8M Health Benefit Reduction – FY2011 \$20M Departmental Reduction – FY2018
FY2026 Consolidations	 Office of Budget and Finance Office of Technology Services Employee Services Division – Civilian Unit

FY26 HPD Requested Appropriations



The Houston Police Department has applied for several critical appropriations aimed at enhancing public safety and addressing various community challenges. Together, these initiatives represent a comprehensive approach to addressing public safety and community well-being throughout Houston

Program	Description	Congressperson	Amount
Grappler & Patrol Vehicle Project	Purchase of 30 Chevrolet Tahoes and 30 Grappler Police bumpers to assist in high-speed chases	Hunt	\$2.7 Million
DART Initiative	Funds will be utilized to cover the cost of purchasing eight marked patrol vehicles and to support overtime expenses for the Domestic Abuse Response Team initiative	Hunt	\$1.947 Million
Strengthening Neighborhoods and Building Trust within Houston's Homeless Communities	Funds will be used to purchase vehicles, bicycles, various software, iPads, and overtime	Green	\$1.045 Million
Crime Prevention Assessment	Funding will cover overtime for department personnel involved in creating training materials, facilitating in-person training, conducting individualized crime prevention assessments, and performing field responses	Green	\$1.575 Million
Crisis Diversion Program	Expand the program by hiring more essential personnel, including master-level clinicians, Licensed Professional Counselors (LPCs), Licensed Mental Health Professionals (LPHAs), and experienced Houston police officers	Fletcher	\$1.243 Million
High-Risk Operational Support	Utilize funds to purchase armored vehicles, equipment support vehicles, Grapplers, and Tahoes that support the Grapplers	Luttrell	\$2.9 Million
Crime Prevention and Safety Enhancements for Densely Populated Entertainment Areas	Awarded funds will be used for overtime, 32 SUVs, in-car radar systems, handheld laser speed check devices, sound meters and corresponding calibration devices	Luttrell	\$4.327 Million
Fulton Corridor Revitalization Project	The requested funds will be used to purchase essential equipment, enhance outreach and enforcement operations, and increase overall police presence and efficiency in the area	Garcia	\$999,600
Narcotics and Violent Fugitive Apprehension Program	Program funding supports the launch and expansion of narcotics investigations and enforcement actions. Furthermore, the program provides critical resources for both training and specialized equipment	Crenshaw	\$1.893 Million
		Total	\$18.629 Million

OBB Cost Center Composition



Administrative Services	\$ 85,601,791
HPD - Budget & Finance	
HPD - Risk Management	
HPD - Legal Services	
HPD - Chief of Police	
HPD - Central Support Services	
HPD - Professional Standards Command	
HPD - General Services Liaison	
HPD - Office Exec Chief	

Airport Systems	\$ 38,738,043
HPD - IAH Airport Patrol	
HPD - HOU Airport Patrol	

Community Outreach & Victim Services	\$ 13,746,581
HPD - Community Affairs	
HPD - Victim Services Division	

Employee Services/Wellness	\$ 63,950,566
HPD - Employee Services	
HPD - Phase Down C	
HPD - Phase Down A	
HPD - Deferred CashOut	
HPD - Phase Down B	
HPD - Psychological Services	
HPD - Transfer Allocation & Promotions	

Joint Processing Center Unit	\$	15,500,000
HPD - Joint Processing Center Unit		
HPD - Juve Intake Unit		

Training	\$ 37,161,176
HPD - Training Academy	
HPD - Recruiting	
HPD - Cadets	
HPD - Strategic Operations Command	

Traffic Enforcement	\$ 26,263,304
HPD -Traffic Enforcement	

Homeland Security/Special Events	\$ 73,134,520
HPD - Special Operations	
HPD - Tactical Operation	
HPD - Criminal Intelligence	
HPD - Air Support	
HPD - Homeland Security	
HPD - Public Safety	
HPD - Special Events	
HPD - Mobility Initiative	•

Investigations	\$ 228,454,924
HPD - Narcotics	
HPD - Homicide	
HPD - Prop & Fin Crime	
HPD - Special Victims	
HPD - Major Assaults	
HPD - Family Violence	
HPD - Vehicular Crimes	
HPD - Major Offenders	
HPD - Gangs	•
HPD - Robbery	
HPD - Auto Dealers	
HPD - Auto Theft	
HPD - Vice	
HPD - Internal Affairs	
HPD - Criminal Investigations Command	
HPD - Special Events	
HPD - Human Trafficking Enforcement	
HPD - Specl Inves Cmd	
HPD - Criminal Intelligence	
HPD - Crime Lab	
HPD - North Patrol	
HPD - Environ. Protection	
HPD - South Central Patrol	
HPD - Tactical Operation	
HPD - Central Patrol	
HPD - Northeast Patrol	
HPD -Traffic	

Police Patrol	\$ 413,796,208
HPD - Westside Patrol	
HPD - Northeast Patrol	
HPD - North Patrol	
HPD - Central Patrol	
HPD - Southeast Patrol	
HPD - Southwest Patrol	
HPD - South Central Patrol	
HPD - Northwest Patrol	
HPD - Midwest	
HPD - South Gessner	
HPD - Clear Lake Patrol	
HPD - Downtown Patrol	
HPD - North Belt Division	
HPD - Eastside Patrol	
HPD - Kingwood Patrol	
HPD - Special Events	
HPD - Patrol Region 1 Command	
HPD - Patrol Region 3 Command	
HPD - Patrol Region 2 Command	
HPD - Field Operations	

Strategic Operations	\$ 166,308,359
HPD - Technology Services	
HPD - Fleet Management	
HPD - Command Center	
HPD - Emergency Comm.	
HPD - Property & Detention	
HPD - Planning & Data Governance	
HPD - Records	
HPD - Investigative & Special Operations	
HPD - Field Operations	
HPD - Organizational Support Command	
HPD - Strategic Operations Command	
HPD - Professional Development Command	

Mental Health	\$ 6,957,892
HPD - Mental Health	
HPD - Field Operations	





GL Description -	Justification & Cost Drivers
	Responsible for administering the electricity accounts for the City. Program is
Interfund Electricity	responsible for overseeing procurement contracts, forecasting, providing price
interruna Electricity	certainty, and financial reporting. Electricity expenses are projected to be lower than
	the previous year as a function of the competitive bidding process.
Interfund HR Client Services	Include HR operation cost reflecting health benefits and restricted accounts increase.
Interfund KRONOS Service Charge	Software license and maintenance costs associated with the city of Houston's Time
	and Attendance System (KRONOS).
Interfund Drainage Charge	Fee is based on impervious service.
	Costs include Microsoft Enterprise licenses, 3-1-1 maintenance support and
	applications, SAP licenses maintenance and support, various Enterprise Application
Interfund Application Services	and Server support personnel, CSMART (MCD Only), eSignature, Project
	Management, Infor, eDiscovery, Cyber Security Office software and support, HITS
	Budget support via the Finance Department, eSignature.
	Costs associated with software and maintenance support contracts required to
	maintain city networks, applications, desktop devices, servers, payment card
	industry security, storage devices, cloud services, telephone systems and network
Interfund Data Services	equipment including Phonoscope circuits. Contracts cover Antivirus, Firewall and
	Network backup systems. Also, the Data Center costs are included in the Data
	Services restricted account.
	Monthly costs for Voice/Communication Services. The services include: Local
5 43 420 (MARCHE IN 154 N	landlines, voice/data circuits, long distance, 1-800 numbers, calling cards, language
Interfund Voice Services	lines, Citywide ISP/Internet Access. The major vendors are ATT, Department of
	Information Resources (DIR), Verizon and Century Link.
	Monthly charges for Verizon Business services and mobile devices including cell
Interfund Wireless Services	phones, air cards and tablets.
	Labor costs and parts needed to perform work associated with installation and/or
Interfund Voice Labor	upgrades of telephone systems and cabling. The sole vendor is Selrico.
Interfund Vehicle Accidents	Provides vehicle accidents repairs for all city departments' rolling stock equipment.
Interfund Permit Center Point of Sale	HPC Point of Sale chargeback.
Interfund Insurance Fees	Cost increase for property insurance premium.
interruna insurance rees	Personnel, software licenses and maintenance costs associated with the city of
Interfund GIS Services	Houston's Enterprise Geographic Information System (EGIS).
Interfund Permit Center Rent Chargeback	HPC lease chargeback.
	The Control of the Co
Interfund Vehicle Services - Tires	Tire purchases and services costs for City's rolling stock equipment.
	Provides repair, maintenance, and administrative support for all city departments'
Interfund Vehicle Services	rolling stock equipment.
	Expense explanation - Vehicle Services are projected to increase driven by part cost,
	contractual increases, and an aging vehicle population.
Interfund Vehicle Fuel	Fuel Program operates and manages all City owned fuel sites.
	Expense explanation - Fuel services are driven primarily by market pricing.
	Responsible for administering the natural gas accounts for the City. Program is
	responsible for overseeing procurement contracts, forecasting, providing price
Interfund Natural Gas	certainty, and financial reporting. Natural gas expenses are projected to be lower
	than the previous year due to current market conditions and locking in a rate
	favorable to the City.
	Due to the consolidation of the radio group in General Fund to revolving fund for
Interfund Radio System Access	HITS. This group is responsible for the operation and maintenance of the City's public
	safety radio system.

Thank You!



